





NSW Total 659 Respondents			Cı	ırrent				Ехре	ected	
Indicator	Index	Up	Same	Down	Previous	↑ or ↓	Up	Same	Down	Index
Performance of the NSW Economy	-34.0	15.5%	34.9%	49.5%	-23.9	$\downarrow$	18.1%	38.5%	43.4%	-25.3
Total Capital Spending	-17.7	22.7%	36.9%	40.4%	-15.0	$\downarrow$	16.1%	46.2%	37.6%	-21.5
Total Operating Costs	33.9	44.8%	44.4%	10.9%	31.2	<b>↑</b>	35.7%	52.0%	12.2%	23.5
Total Sales Revenue	-25.8	20.7%	32.7%	46.5%	-13.8	$\downarrow$	22.5%	36.5%	41.0%	-18.6
Total Profit	-39.9	16.6%	26.9%	56.5%	-29.4	$\downarrow$	17.6%	35.3%	47.1%	-29.4
Total Staff Numbers	-8.9	14.2%	62.8%	23.1%	-5.2	$\downarrow$	11.4%	67.5%	21.1%	-9.7



Primary 37 Respondents			Cı	ırrent				Expe	ected	
Indicator	Index	Up	Same	Down	Previous	<b>↑ or</b> ↓	Up	Same	Down	Index
Performance of the NSW Economy	-44.1	14.7%	26.5%	58.8%	-19.5	1	5.9%	29.4%	64.7%	-58.8
Total Capital Spending	-43.8	15.6%	25.0%	59.4%	-27.0	1	11.5%	30.8%	57.7%	-46.2
Total Operating Costs	34.4	43.8%	46.9%	9.4%	10.8	1	30.8%	42.3%	26.9%	3.8
Total Sales Revenue	-50.0	12.5%	25.0%	62.5%	-33.3	1	11.5%	30.8%	57.7%	-46.2
Total Profit	-50.0	12.5%	25.0%	62.5%	-43.2	1	19.2%	15.4%	65.4%	-46.2
Total Staff Numbers	-30.0	16.7%	36.7%	46.7%	-13.5	Ţ	8.3%	45.8%	45.8%	-37.5

Population Serving 299 Respondents			Cı	ırrent				Ехре	ected	
Indicator	Index	Up	Same	Down	Previous	<b>↑ or</b> ↓	Up	Same	Down	Index
Performance of the NSW Economy	-43.5	14.7%	27.0%	58.3%	-41.0	1	17.3%	37.1%	45.7%	-28.4
Total Capital Spending	-18.9	24.3%	32.4%	43.2%	-17.8	1	15.8%	44.7%	39.5%	-23.7
Total Operating Costs	36.7	47.2%	42.4%	10.5%	34.8	1	34.1%	56.4%	9.5%	24.5
Total Sales Revenue	-30.6	18.8%	31.9%	49.3%	-31.6	1	16.0%	37.4%	46.6%	-30.6
Total Profit	-42.2	14.7%	28.4%	56.9%	-45.4	1	12.4%	37.8%	49.8%	-37.3
Total Staff Numbers	-12.7	10.5%	66.2%	23.2%	-13.1	1	10.0%	70.3%	19.6%	-9.6

Knowledge Intensive 136 Respondents			Cu	ırrent				Expe	ected	
Indicator	Index	Up	Same	Down	Previous	↑ or ↓	Up	Same	Down	Index
Performance of the NSW Economy	-18.2	18.2%	45.5%	36.4%	-15.4	1	21.7%	34.9%	43.4%	-21.7
Total Capital Spending	-13.0	21.7%	43.5%	34.8%	-18.6	1	18.4%	52.6%	28.9%	-10.5
Total Operating Costs	22.4	37.1%	48.3%	14.7%	19.8	1	37.9%	47.4%	14.7%	23.3
Total Sales Revenue	-16.2	23.1%	37.6%	39.3%	-0.5	1	34.8%	35.7%	29.6%	5.2
Total Profit	-31.6	17.9%	32.5%	49.6%	-15.1	1	27.8%	33.0%	39.1%	-11.3
Total Staff Numbers	2.6	21.7%	59.1%	19.1%	-1.1	1	14.8%	66.1%	19.1%	-4.3





Industrial 131 Respondents			Cı	ırrent				Ехре	ected	
Indicator	Index	Up	Same	Down	Previous	↑ <b>or</b> ↓	Up	Same	Down	Index
Performance of the NSW Economy	-30.5	15.6%	38.3%	46.1%	-17.4	Ţ	21.1%	45.3%	33.6%	-12.5
Total Capital Spending	-22.9	20.2%	36.7%	43.1%	-11.9	Ţ	15.1%	43.4%	41.5%	-26.4
Total Operating Costs	38.6	47.4%	43.9%	8.8%	41.6	1	37.5%	50.0%	12.5%	25.0
Total Sales Revenue	-21.9	25.4%	27.2%	47.4%	-4.5	1	24.3%	36.9%	38.7%	-14.4
Total Profit	-41.2	21.1%	16.7%	62.3%	-25.9	1	18.0%	36.9%	45.0%	-27.0
Total Staff Numbers	-10.6	12.4%	64.6%	23.0%	2.7	Ţ	10.0%	65.5%	24.5%	-14.5

Health and Education 56 Respondents			Cı	ırrent				Ехре	ected	
Indicator	Index	Up	Same	Down	Previous	↑ or ↓	Up	Same	Down	Index
Performance of the NSW Economy	-25.0	13.5%	48.1%	38.5%	6.9	1	15.4%	40.4%	44.2%	-28.8
Total Capital Spending	9.5	28.6%	52.4%	19.0%	7.1	1	17.1%	53.7%	29.3%	-12.2
Total Operating Costs	37.2	46.5%	44.2%	9.3%	41.4	1	36.6%	53.7%	9.8%	26.8
Total Sales Revenue	-18.6	18.6%	44.2%	37.2%	18.2	1	24.4%	36.6%	39.0%	-14.6
Total Profit	-39.5	14.0%	32.6%	53.5%	-3.0	1	14.6%	36.6%	48.8%	-34.1
Total Staff Numbers	0.0	16.3%	67.4%	16.3%	7.1	1	15.4%	74.4%	10.3%	5.1



Accommodation & Food Services 82 Respondents			Cı	ırrent				Ехре	ected	
Indicator	Index	Up	Same	Down	Previous	↑ <b>or</b> ↓	Up	Same	Down	Index
Performance of the NSW Economy	-49.4	17.7%	15.2%	67.1%	-45.6	1	20.3%	27.8%	51.9%	-31.6
Total Capital Spending	-13.8	21.5%	43.1%	35.4%	0.0	1	20.3%	50.0%	29.7%	-9.4
Total Operating Costs	52.2	59.7%	32.8%	7.5%	37.5	1	42.2%	48.4%	9.4%	32.8
Total Sales Revenue	-42.6	14.7%	27.9%	57.4%	-42.1	1	14.1%	31.3%	54.7%	-40.6
Total Profit	-52.2	11.9%	23.9%	64.2%	-48.2	1	9.4%	29.7%	60.9%	-51.6
Total Staff Numbers	-9.0	9.0%	73.1%	17.9%	-26.3	1	9.5%	71.4%	19.0%	-9.5

Construction 21 Respondents			Cı	ırrent				Expe	ected	
Indicator	Index	Up	Same	Down	Previous	↑ or ↓	Up	Same	Down	Index
Performance of the NSW Economy	0.0	36.8%	26.3%	36.8%	-27.8	1	10.5%	63.2%	26.3%	-15.8
Total Capital Spending	-5.9	35.3%	23.5%	41.2%	0.0	1	6.3%	56.3%	37.5%	-31.3
Total Operating Costs	5.9	35.3%	35.3%	29.4%	38.7	1	23.5%	58.8%	17.6%	5.9
Total Sales Revenue	-5.9	23.5%	47.1%	29.4%	-9.7	1	17.6%	58.8%	23.5%	-5.9
Total Profit	-18.8	25.0%	31.3%	43.8%	-23.3	1	18.8%	56.3%	25.0%	-6.3
Total Staff Numbers	-29.4	11.8%	47.1%	41.2%	0.0	1	11.8%	52.9%	35.3%	-23.5





Financial & Insurance Services 20 Respondents			Cı	urrent				Ехре	ected	
Indicator	Index	Up	Same	Down	Previous	↑ <b>or</b> ↓	Up	Same	Down	Index
Performance of the NSW Economy	-15.8	10.5%	63.2%	26.3%	-25.7	1	15.8%	31.6%	52.6%	-36.8
Total Capital Spending	-5.9	17.6%	58.8%	23.5%	-16.0	1	23.5%	41.2%	35.3%	-11.8
Total Operating Costs	58.8	58.8%	41.2%	0.0%	32.1	1	47.1%	41.2%	11.8%	35.3
Total Sales Revenue	5.9	35.3%	35.3%	29.4%	10.7	1	29.4%	41.2%	29.4%	0.0
Total Profit	-23.5	23.5%	29.4%	47.1%	-14.3	1	11.8%	41.2%	47.1%	-35.3
Total Staff Numbers	0.0	23.5%	52.9%	23.5%	-13.8	1	17.6%	58.8%	23.5%	-5.9

Manufacturing 86 Respondents			Cı	urrent				Expe	ected	
Indicator	Index	Up	Same	Down	Previous	<b>↑ or</b> ↓	Up	Same	Down	Index
Performance of the NSW Economy	-34.5	14.3%	36.9%	48.8%	-11.6	1	19.0%	41.7%	39.3%	-20.2
Total Capital Spending	-30.1	16.4%	37.0%	46.6%	-5.3	1	12.9%	38.6%	48.6%	-35.7
Total Operating Costs	31.2	42.9%	45.5%	11.7%	44.1	1	39.2%	48.6%	12.2%	27.0
Total Sales Revenue	-26.0	24.7%	24.7%	50.6%	-12.3	1	19.2%	41.1%	39.7%	-20.5
Total Profit	-44.2	19.5%	16.9%	63.6%	-34.5	1	16.4%	35.6%	47.9%	-31.5
Total Staff Numbers	-14.3	14.3%	57.1%	28.6%	5.0	1	8.2%	64.4%	27.4%	-19.2

Business Services 108 Respondents			Cı	urrent				Expe	ected	
Indicator	Index	Up	Same	Down	Previous	<b>↑ or</b> ↓	Up	Same	Down	Index
Performance of the NSW Economy	-20.0	19.0%	41.9%	39.0%	-12.5	ļ	21.9%	37.1%	41.0%	-19.0
Total Capital Spending	-17.8	20.0%	42.2%	37.8%	-18.7	1	15.7%	55.1%	29.2%	-13.5
Total Operating Costs	14.3	33.0%	48.4%	18.7%	17.2	1	34.1%	49.5%	16.5%	17.6
Total Sales Revenue	-20.7	21.7%	35.9%	42.4%	-2.6	Ţ	36.7%	33.3%	30.0%	6.7
Total Profit	-35.9	16.3%	31.5%	52.2%	-14.8	ļ	31.1%	30.0%	38.9%	-7.8
Total Staff Numbers	3.3	21.1%	61.1%	17.8%	1.3	1	12.2%	68.9%	18.9%	-6.7

Retail & Wholesale Trade 119 Respondents			Cı	urrent				Expe	ected	
Indicator	Index	Up	Same	Down	Previous	↑ or ↓	Up	Same	Down	Index
Performance of the NSW Economy	-49.1	9.8%	31.3%	58.9%	-63.8	1	15.2%	41.1%	43.8%	-28.6
Total Capital Spending	-20.7	23.9%	31.5%	44.6%	-45.7	1	14.3%	47.3%	38.5%	-24.2
Total Operating Costs	42.1	50.5%	41.1%	8.4%	30.0	1	38.3%	54.3%	7.4%	30.9
Total Sales Revenue	-27.4	21.1%	30.5%	48.4%	-54.1	1	19.1%	34.0%	46.8%	-27.7
Total Profit	-43.0	16.1%	24.7%	59.1%	-64.8	1	12.0%	39.1%	48.9%	-37.0
Total Staff Numbers	-15.1	7.5%	69.9%	22.6%	-26.2	1	10.6%	71.3%	18.1%	-7.4





52.9

Other Industries 223 Respondents			Cı	ırrent				Ехре	ected	
Indicator	Index	Up	Same	Down	Previous	<b>↑ or</b> ↓	Up	Same	Down	Index
Performance of the NSW Economy	-31.6	15.0%	38.3%	46.6%	-9.9	1	17.7%	37.9%	44.3%	-26.6
Total Capital Spending	-14.5	25.9%	33.7%	40.4%	-6.7	1	17.4%	41.9%	40.6%	-23.2
Total Operating Costs	34.1	42.4%	49.4%	8.2%	35.1	1	31.0%	55.7%	13.3%	17.7
Total Sales Revenue	-26.0	18.9%	36.1%	45.0%	0.4	1	21.0%	36.9%	42.0%	-21.0
Total Profit	-37.3	16.0%	30.8%	53.3%	-19.6	1	17.7%	35.4%	46.8%	-29.1
Total Staff Numbers	-8.3	15.5%	60.7%	23.8%	2.9	1	13.1%	66.7%	20.3%	-7.2



Reducing business costs

## PRIORITIES & THE BUSINESS ENVIRONMENT

How have the following priorities	w have the following priorities changed over the period between October 2019 to December 2019?							
Response	ALL INDUSTRIES DEC 19	Primary	Population Serving	Knowledge Intensive	Industrial	Health and Education		
Expanding the capacity of my business to meet demand	2.7	-8.3	4.7	14.1	-4.4	23.5		
Downsizing my business	-1.5	15.0	-1.0	-17.6	-2.7	-17.4		
Hiring people with the right skills/capabilities	41.1	27.3	40.7	44.0	38.8	65.5		
Growing revenue	77.4	60.0	83.0	79.8	72.3	72.7		

<sup>\*</sup>Index scores calculated as the percentage of respondents indicating the priority was more important minus those indicating the priority was less important. A positive number implies a priority is becoming more important whereas a negative number implies a priority is becoming less important.

83.7

57.1

60.0

#### How have the following factors changed over the period between October 2019 to December 2019?

71.0

Response	ALL INDUSTRIES DEC 19	Primary	Population Serving	Knowledge Serving	Industrial	Health and Education
Access to finance	-21.7	-26.3	-27.8	-14.9	-18.3	-14.8
Weather-related events (e.g. drought, floods, bushfires)	-60.1	-83.3	-64.8	-50.8	-57.8	-35.5
Business solvency (is my business staying afloat)	-4.3	-8.7	-8.9	0.0	-1.2	17.9
Regulatory environment (cost of red tape)	-37.3	-27.3	-28.8	-26.4	-20.8	-42.9

<sup>\*</sup>Index scores calculated as the percentage of respondents indicating the factor was more favourable minus those indicating the factor was less favourable. A positive number implies an improvement whereas a negative number implies a deterioration.





Cost	ALL INDUSTRIES DEC19	Primary	Population Serving	Knowledge Intensive	Industrial	Health and Education
Wages and Benefits	42.0	60.9	46.8	27.4	43.7	19.4
Other Staffing-related Costs	38.8	47.8	43.7	27.7	40.7	20.0
Energy (Gas / Electricity)	43.7	41.7	50.4	42.5	35.3	32.3
Equipment	30.1	43.5	38.7	22.9	25.6	13.8
Distribution / Transport Costs	45.0	56.5	40.4	31.4	53.6	29.2
Real Estate (Rent / Mortgage)	29.5	33.3	38.3	24.0	21.1	22.2
Government Taxes / Levies / Fees	39.0	44.0	45.9	31.4	34.9	21.4
Cost of Inputs (Goods Sold, Imports)	45.4	70.8	50.0	39.2	46.5	14.8
Finance Costs (Interest / Fees)	11.7	20.0	17.5	14.7	-5.0	20.0
Professional Services (Accountants, Legal)	33.7	34.8	35.5	33.3	22.4	34.5
Marketing / Advertising	34.9	36.4	42.9	32.2	20.0	25.8
Insurance	54.8	75.0	60.8	51.7	47.1	33.3
Repairs and Maintenance	39.2	50.0	51.2	25.9	38.4	26.7
Telecommunications	23.0	8.3	27.3	24.7	17.0	-3.1

<sup>\*</sup>Index scores calculated as the percentage of respondents indicating the cost was less affordable minus those indicating the cost was more affordable. A positive number implies increasing cost pressures whereas a negative number implies falling costs.



#### What capabilities are in demand in your business or industry?

Response	ALL INDUSTRIES SEP 19	ALL INDUSTRIES DEC 19	Primary	Population Serving	Knowledge Intensive	Industrial	Health and Education
Communication	32.1%	39.2%	50.0%	46.4%	32.4%	28.0%	43.2%
Team Work	29.9%	41.6%	38.5%	46.4%	27.5%	46.0%	45.9%
Literacy/Numeracy	9.1%	4.4%	3.8%	5.2%	6.9%	2.0%	0.0%
Problem Solving	33.8%	36.6%	38.5%	30.4%	51.0%	38.0%	24.3%
Initiative and Enterprise	24.5%	26.6%	15.4%	26.3%	24.5%	35.0%	18.9%
Planning and Organising	32.7%	36.4%	57.7%	36.1%	23.5%	43.0%	40.5%
Self-Management	27.7%	27.7%	26.9%	30.4%	21.6%	30.0%	24.3%
Learning	6.0%	4.6%	0.0%	4.1%	6.9%	3.0%	8.1%
Technology	23.3%	19.2%	15.4%	14.4%	30.4%	17.0%	21.6%
Leadership	18.2%	17.9%	23.1%	12.9%	21.6%	20.0%	24.3%
Creativity	14.5%	15.5%	15.4%	17.5%	14.7%	13.0%	13.5%

#### Is your business currently experiencing a skill shortage?

is your business currently exp	ntiy experiencing a skill shortage?								
	Previous S 2019*	September	Current December	2019		Previous Septembe	r 2019*	Current December 2019	
Industry	Yes	No	Yes	No	Industry	Yes	No	Yes	No
Primary	61.8%	38.2%	50.0%	50.0%	Professional, Scientific & Technical Services	29.7%	70.3%	40.4%	59.6%
Agriculture, Forestry & Fishing	58.3%	41.7%	50.0%	50.0%	Administrative & Support Services	8.3%	91.7%	50.0%	50.0%
Mining	70.0%	30.0%	50.0%	50.0%	Public Administration & Safety	50.0%	50.0%	16.7%	83.3%
Population Serving Industries	45.1%	54.9%	47.8%	52.2%	Industrial	40.8%	59.2%	51.0%	49.0%
Construction	51.9%	48.1%	76.9%	23.1%	Manufacturing	21.1%	26.6%	44.1%	48.5%
Retail Trade	40.3%	59.7%	36.8%	63.2%	Electricity, Gas, Water &	20.0%	80.0%	80.0%	20.0%
Accommodation & Food Services	45.5%	54.5%	49.1%	50.9%	Waste				
Arts & Recreation Services	34.6%	65.4%	28.6%	71.4%	Wholesale Trade	32.0%	68.0%	50.0%	50.0%
Other Services	52.5%	47.5%	58.1%	41.9%	Transport, Postal & Warehousing	50.0%	50.0%	66.7%	33.3%
Knowledge Intensive	32.3%	67.7%	40.6%	59.4%	Health and Education	61.9%	38.1%	54.3%	45.7%
Information Media & Telecommunications	47.6%	52.4%	37.5%	62.5%	Education & Training	35.0%	65.0%	46.2%	53.8%
Financial & Insurance Services	43.5%	56.5%	43.8%	56.3%	Health Care & Social Assistance	74.4%	25.6%	59.1%	40.9%
Rental, Hiring & real Estate Services	27.8%	72.2%	57.1%	42.9%	All Industries	43.6%	56.4%	47.6%	52.4%

<sup>\*</sup>Previous Business Condition Survey asked "Do you have suitably skilled staff?"



### **DEMOGRAPHY & SURVEY NOTES**



Region	Percentage
Capital Region	4.2%
Central Coast	5.2%
Central West	5.2%
Coffs Harbour - Grafton	4.9%
Far West and Orana	2.0%
Hunter Valley exc Newcastle	3.6%
Illawarra	4.9%
Mid North Coast	7.7%
Murray	7.1%
New England and North West	7.0%
Newcastle and Lake Macquarie	5.9%
Richmond - Tweed	7.1%
Riverina	4.7%
Southern Highlands and Shoalhaven	2.4%
Sydney	26.4%
Industry	Percentage
Primary	5.6%
Population Serving	45.5%
Knowledge Intensive	20.6%
Knowledge Intensive Industrial	
	20.6%
Industrial	20.6%
Industrial Health and Education	20.6% 19.9% 8.5%
Industrial Health and Education  Number of Employees	20.6% 19.9% 8.5% Percentage
Industrial Health and Education  Number of Employees More than 200	20.6% 19.9% 8.5%  Percentage 6.1%
Industrial Health and Education  Number of Employees  More than 200 21 to 200	20.6% 19.9% 8.5% Percentage 6.1% 24.9%

### **SURVEY NOTES**

- Index figures given in this document are a calculation of the percentage of respondents who answered higher or increased
  conditions, minus the percentage of respondents who answered lower or decreased conditions. Index scores are either
  positive or negative.
- Smaller sample sizes mean that results for individual industries, regions and other categories should be treated with caution.
- Primary includes agriculture, forestry & fishing and mining.
- Population Serving includes construction; retail trade; accommodation & food services; arts & recreation services; other services and ownership of dwellings.
- Knowledge Intensive includes information media & telecommunications; financial & insurance services; rental, hiring & real
  estate services; professional, scientific & technical services; administrative & support services and public administration &
  safety.
- Industrial includes manufacturing; electricity, gas, water & waste; wholesale trade and transport, postal & warehousing.
- Health and Education includes education & training and healthcare & social assistance.
- Business Services includes information media and telecommunications; rental hiring and real estate services; professional, scientific and technical services; and administration and support services.
- Other Industries includes agriculture, forestry and fishing; arts and recreation services; education and training; electricity, gas, water and waste services; healthcare and social assistance; mining; other services; public administration and safety; transport, postal and warehousing; and unspecified industries.
- Figures presented may not align with the total percentage as respondents were able to select multiple options for certain
  questions.

